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Homelessness prevention in Newcastle-upon-Tyne

FEANTSA Policy Conference - Porto 31st May 2019

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What we will cover today

- 1. The challenging context in the UK & Newcastle: welfare reform, austerity, debt, homelessness
- 2. Our successes in Newcastle
- 3. The Active Inclusion Newcastle approach: preventing homelessness and promoting financial inclusion
- 4. Some examples from our Homelessness Prevention Trailblazer: mapping our system of response and our multidisciplinary team



Welfare Reform & Austerity

"Although the United Kingdom is the world's fifth largest economy, one fifth of its population (14 million people) live in poverty, and 1.5 million of them experienced destitution in 2017. Policies of austerity introduced in 2010 continue largely unabated, despite the tragic social consequences. Close to 40 per cent of children are predicted to be living in poverty by 2021. Food banks have proliferated; homelessness and rough sleeping have increased greatly; tens of thousands of poor families must live in accommodation far from their schools, jobs and community networks; life expectancy is falling for certain groups; and the legal aid system has been decimated.

The social safety net has been badly damaged by drastic cuts to local authorities' budgets, which have eliminated many social services, reduced policing services, closed libraries in record numbers, shrunk community and youth centres and sold off public spaces and buildings."

(UN Special Rapporteur on Extreme Poverty and Human Rights, 2019)



Welfare Reform & Austerity

Welfare Reform

Since 2010, the UK government have undertaken unprecedented changes to the welfare system (NAO, 2015):

A year, lost from benefits between year for every adult of working age) 2010 - 2021 (equivalent to £690 a As a general rule, the more deprived the area, the greater the financial loss

(Beatty & Fothergill, 2016)

Estimated annual loss in working age benefits amongst 40,000 Newcastle residents by the end of 2022-23 (NCC, 2018)

Austerity (public spending)

Since 2010, the UK government have also implemented large reductions in public spending

31%

Reduction in Department of Work and Pensions spending between 2010/11 and 2015/16 (NAO, 2015)

49%

Reduction in government funding for local authorities in England in real terms between 2010 and 2018 (NAO, 2018a)

Estimated reduction in Newcastle City Council's budget by 2022-23 (NCC, 2018)

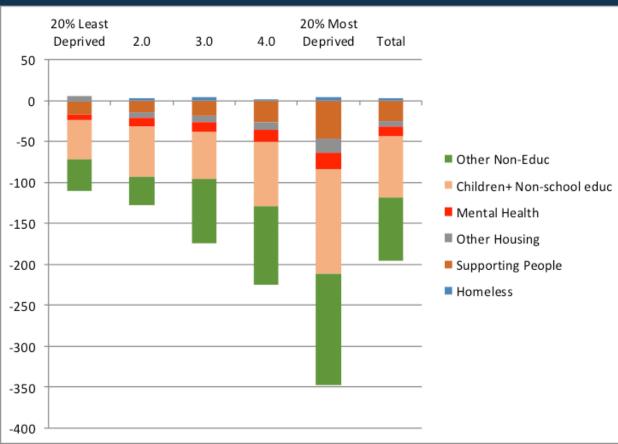


Austerity

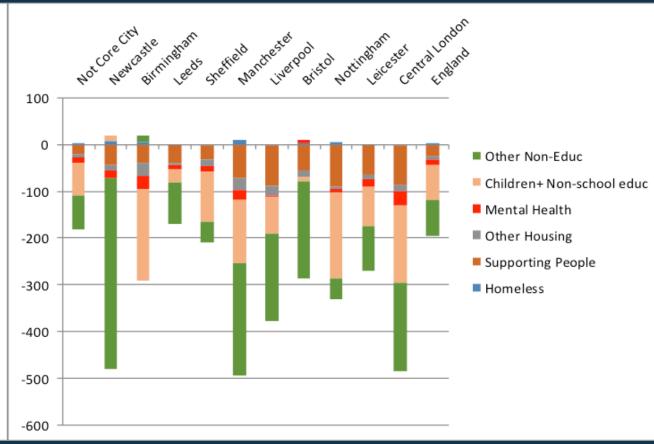
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Real terms cuts in Local Government expenditure per capita by relevant service by deprivation level of local authority, 2010-18 (£ per head)





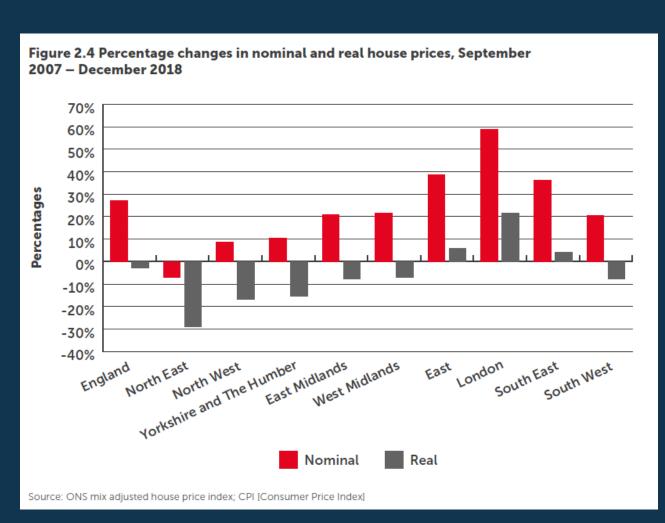
Real terms cuts in Local Government expenditure per capita by relevant service by core city, 2010-18 (£ per head)



(Watts et al., forthcoming – Homelessness prevention in Newcastle: Examining the role of the 'local state' in the context of austerity and welfare reform)



Housing Context





Over 26,000 units of council housing stock retained in Newcastle



£4.5 million of rent arrears in our council housing (at 22 May 2018)



Relative successes in Newcastle





- 71% reduction in council housing evictions since 2008
- reduction in supported housing evictions since 2013
- No 'bed & breakfast' used since 2006





Our approach in Newcastle

"Labour-run Newcastle city council has been developing a <u>programme</u> to prevent people losing their homes since 2013 as part of its ambition <u>to be a homelessness-free city</u>. Carefully stitching together a comprehensive early intervention safety net, bringing together a wide range of local agencies, including Jobcentre Plus, to work closely to help households at risk of losing their home. The <u>guiding principle</u> is to stop debt & poverty escalating into a homelessness crisis."

Guardian interview with Councillor Joyce McCarty 21 March 2018

"The headline story in Newcastle then is of a city facing an extremely challenging context but nevertheless managing to maintain extremely low and stable levels of homelessness on almost all measures."

(Watts et al., forthcoming – Homelessness prevention in Newcastle: Examining the role of the 'local state' in the context of austerity and welfare reform)



Active Inclusion Newcastle

Our principles

- We aim to prevent homelessness at the earliest opportunity
- If we fail to prevent homelessness we aim to respond humanely to relieve homelessness

Our partnership approach

To make it everyone's business to prevent homelessness, by developing more collaborative ways to creating the foundations for a stable **life**:

- Somewhere to Live
- An Income
- Financial Inclusion
- Employment opportunities

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Active Inclusion Newcastle

Our partnership approach

Our services

The Active Inclusion Unit

Somewhere to Live

An Income

Financial Inclusion

Employment opportunities

<u>Targeted information, training, partnership, protocols and reviews</u> across for over 3,000 professionals and volunteers in the city

Housing Advice
Centre,
commissioned
homeless
accommodation

Welfare Rights
Service

Money Matters
Debt Advisors

Supported
Employment
Service

Support review structures, data recording & analysis, & provide training for all partners



Active Inclusion Newcastle: how we improve service delivery

Partnerships & Governance

(with local political leadership)

Agreed and shared expectations & ways of working

(policies and protocols)

Direct provision to residents

(across the city)

Information & evidence: analysed and reviewed collectively

Identifying problems, exceptions, & workforce development needs



How we target support to residents to prevent homelessness



'At Risk' of Homelessness

They are at general risk of homelessness at some point in the future, but not within the next 2 months



'Threatened' with homelessness

They are likely to be homeless in the next 2 months



Homeless'

They are already homeless

See <u>Busch-Geertsema and Fitzpatrick (2008)</u> for an overview of similar structure of prevention approaches and <u>Fitzpatrick et al. (2011)</u>; <u>Harding et al. (2013)</u> for overviews and evaluations of Newcastle's preventative approach



'At risk' of homelessness: our Homelessness Prevention Trailblazer

- Newcastle is one of only three national early adopters for the Homelessness Prevention Trailblazer:
- Our Homelessness Prevention Trailblazer is a public service transformation programme
 focused on the prevention of homelessness at an earlier stage by working with a wider
 group of residents at risk to help them before they reach crisis point



£936,000 from Ministry of Housing, Communities & Local Government (MHCLG)





Newcastle's Homelessness Prevention Trailblazer

Inclusion Plan & 'Pathways'

Governance for a homelessness prevention system

Outcomes focused commissioning

Evidence – analytics (including predictive analytics), research & cost benefit analysis research project

Multidisciplinary team – an action

Workforce development

Homelessness Prevention Pilot with Jobcentre Plus



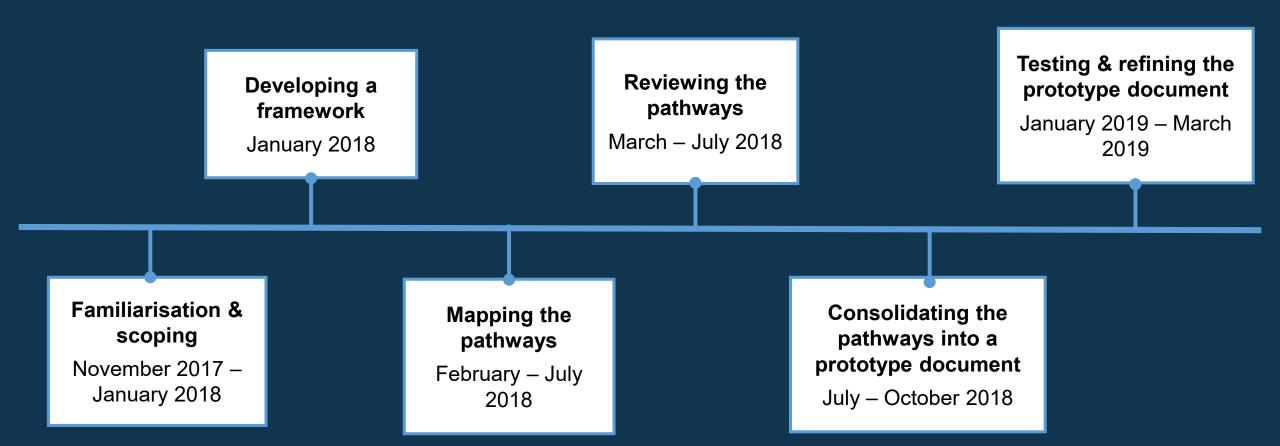
'Pathways': mapping our homelessness system

The 'pathways' project seeks to clarify the pathways for residents in Newcastle who are either homeless or at risk of homelessness





'Pathways': mapping our homelessness system







Getting started

Introduction and overview of pathways

Quick quide to using the pathways document

Start using the pathways document



'Pathways': frontline practitioner feedback

"Easy for staff to use"

"When can we have it? I want it now!"

"It'll be great for someone coming in to the job"

"Little bit scary, in a nice way"

"Just looking at it, it comes across as user friendly and the layout not as daunting and serious as guidance on homelessness can often appear"

"I've been a support worker for years and there isn't much guidance. You learn the options for move-on from other colleagues"



Trailblazer multidisciplinary team

As part of our Homelessness Prevention Trailblazer, we appointed a multidisciplinary team, aligned to the foundations of a stable life:

Somewhere to Live

An Income

Welfare Rights

Specialist

Financial Inclusion

Employment Opportunities

Housing Specialist

Newcastle City Council

Debt & Budgeting
Specialist



Employment Specialist





The principles of the multidisciplinary team





The case finding approach

The team use a **case finding approach** to identify residents at greater risk of homelessness by:

- Working with partner organisations
- Using predictive analytics developed with Policy in Practice

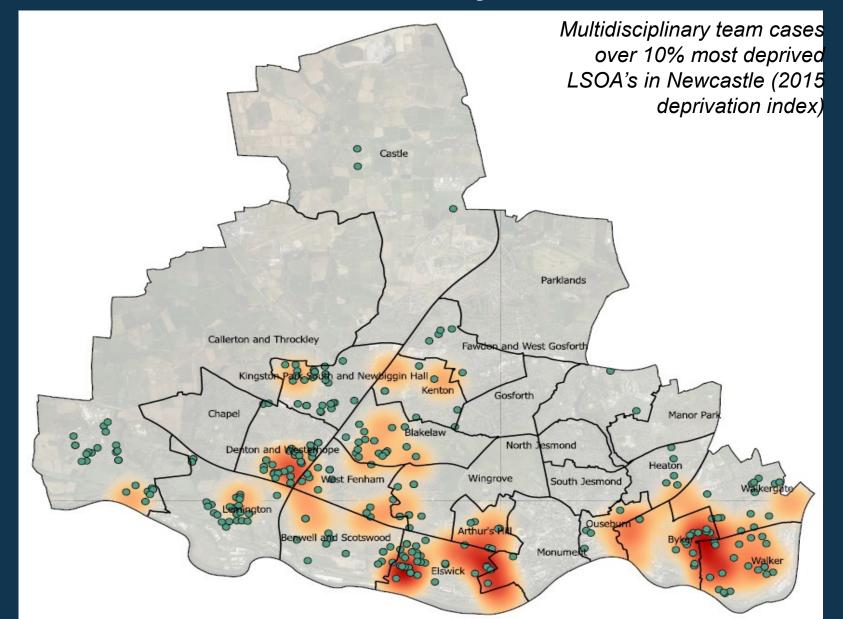


At the end of the pilot the team had approached 296 households (April 2019):



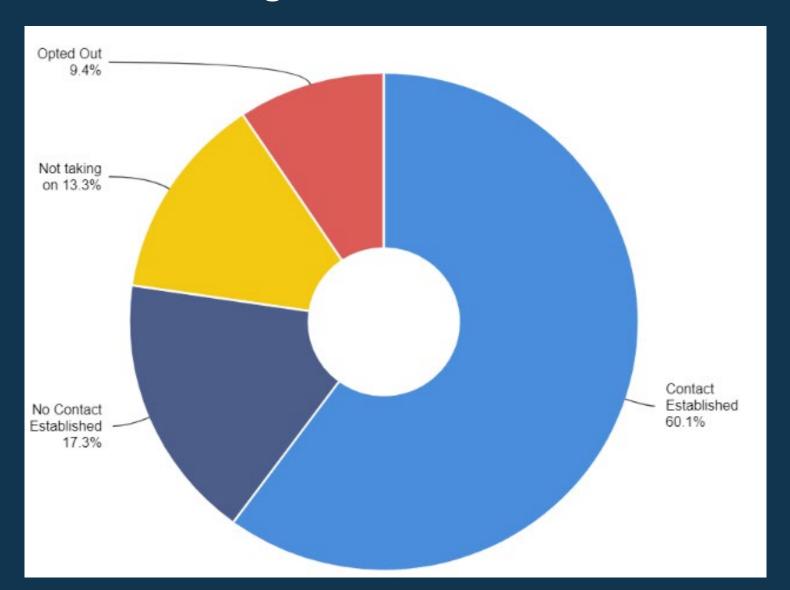


The residents: deprivation





Establishing contact with residents





Outcomes: increasing income and reducing expenditure



£288,960.81 were gained in benefit entitlements

£27,002.14 in additional entitlement for one household

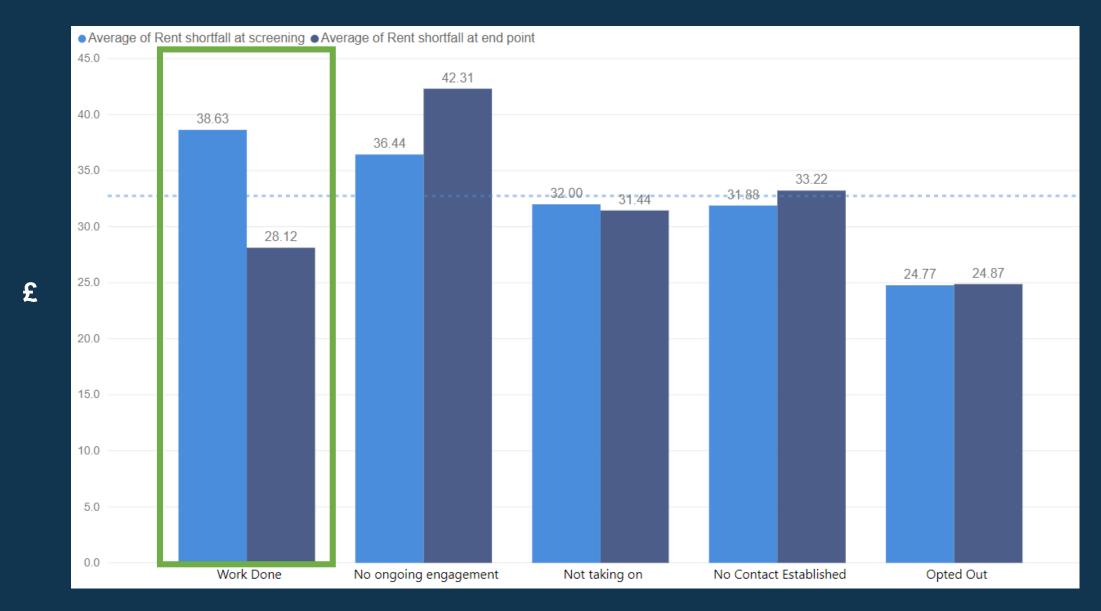


£141,026.18 of debts were written off

£20,454.13 for one resident



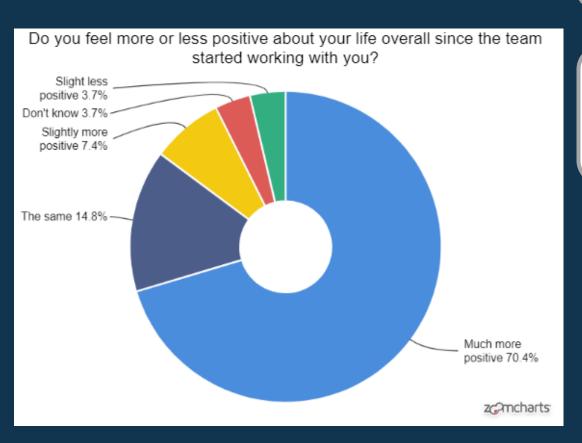
Outcomes: rent accounts





Outcomes: resident's perspectives

"They are an amazing team for people like myself who struggled and didn't no that help was available"



"Very positive, because of the outcome of everything that has been done. [specialist] has been fantastic, all the work that she's done, she's helped with safeguarding as well, her health as well."

"It'd all been building up and building up and it was getting me upset and now it's not"

"Because if it wasn't for her I wouldn't be here today.
I had no cooker or nothing. I would be dead if it
wasn't for her, you probably can't put that in your
box can you?"





Trailblazer multidisciplinary team – informing policy and practice









